Action for a Better Herefordshire: Performance Improvement Cycle Integrated Corporate, Service and Financial Planning: The Motorway

May	June	July	August	September	October	November	December	January	February	March
	Strategic Consultation (not necessarily every year)	Draft CP 2007-10		CP 2007-10 approved	Draft AOP 2007- 08			LG financial settlement AOP including proposed budget distribution	AOP approval including budget & Council tax setting	
Commission 3 year proposals from CMB members	Final Medium									
	Strategy (inc. Strategic Capital)					LAA 6 month review				LAA refresh concluded
		3 year proposals submitted by CMB								
		CE Interrogation of CMB proposals	Briefing of Cabinet	Cabinet Interrogation of CMB proposals		Draft directorate objectives, targets & resources including corporate challenge process	Draft service objectives, targets & resources including corporate challenge process	Final draft directorate objectives, targets & resources	Final draft service objectives, targets & resources	Directorate & service objective targets & resources approved
				Nider member involvemen	nt					
			Wider member involvement							
	Commission 3 year proposals from CMB	Strategic Consultation (not necessarily every year) Commission 3 year proposals from CMB members Final Medium Term Financial Strategy	Commission 3 year proposals from CMB members Final Medium Term Financial Strategy (inc. Strategic Capital) 3 year proposals submitted by CMB members CE Interrogation of	Strategic Consultation (not necessarily every year) Commission 3 year proposals from CMB members Final Medium Term Financial Strategy (inc. Strategic Capital) 3 year proposals submitted by CMB members CE Interrogation of CMB proposals Briefing of Cabinet	Consultation (not necessarily every year) Commission 3 year proposals from CMB members Final Medium Term Financial Strategy (inc. Strategic Capital) 3 year proposals submitted by CMB members CE Interrogation of CMB proposals Briefing of Cabinet Cabinet Interrogation of CMB proposals	Commission 3 year proposals from CMB members Strategic Consultation (not necessarily every year) Part CP 2007-10 Draft CP 2007-10 Draft AOP 2007- 08 Draft AOP 2007- 08 Prinal Medium Term Financial Strategy (finc. Strategy) (finc. Strategy) Capital) CE Interrogation of CMB proposals Draft AOP 2007- 08 Briefing of Cabinet Interrogation of CMB proposals	Commission 3 year proposals Internal Medium Term Financial Strategy (inc Strategic Capital) 3 year proposals submitted by CMB members CE interrogation of CMB proposals Briefing of Cabinet CMB proposals CMB proposals CMB proposals CABinet Interrogation of CMB proposals Resources CMB proposals CMB proposals	Strategic Consultation fort nocessarily every yearly proposals from CMB members Final Medium From Financial Strategy (inc. Strategy Capital) 3 year proposals submitted by CMB members CE Interrogation of CME proposals 8 sources Including process Including corporate 6 challenge process	Sinologic Contradiction of concessarily corry year) Commission 3 Serior proceed Contradiction of concessarily corry year) Commission 3 Serior proced Contradiction of concessarily corry year) Find Medium Term Financial Term Fin	Commission 3 year process authorized Commission of Commission 3 year process authorized Commission 3 year process authoriz